

Cheshire East Council

Date of Meeting: 20 January 2017

Report to: Children & Families Overview and Scrutiny Committee

Subject/Title: Children & Families Budget proposals 2017-2020

1. Report Summary

1.1. The following table is extracted from the Cheshire East Council Pre-Budget consultation document 2017/20

http://cheshireeast.gov.uk/council_and_democracy/your_council/council_finance_and_governance/cheshire_east_budget/cheshire_east_budget.aspx

1.2. The extracts relate to the specific budget proposals for Childrens Services and are provided to the committee as an opportunity for discussion and scrutiny of the proposals.

2. Outcome 3- People have the life skills and education they need in order to thrive.

Proposals to vary the Budget under Outcome 3 are focused on these areas:-

Changing the way we work <i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>	2017/18	2018/19	2019/20
	£m*	£m*	£m*
1. Children's Services transport policy review (Revenue Savings) Work with the current school transport provider, Transport Service Solutions, to explore a number of options to provide a more cost effective Children's Services transport solution. <i>Impact on Transport Service Budget =</i>	-0.390	-0.800	-0.960
2. Realignment of Children's Services funding streams and review of policy			

Changing the way we work <i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>	2017/18	2018/19	2019/20
	£m*	£m*	£m*
around charges and exemptions in relation to Children's Social Care (Revenue Savings) Realignment of Children's Services funding streams and review of policy around charges and exemptions in relation to Children's Social Care to maximise use of existing budgets and to develop a more commercial approach to generating income. <i>Impact on Children and Families Directorate Budget =</i>			
	-0.305	-0.305	-0.305
3. Redesign of short break provision for children with disabilities (Revenue Savings) Carry out a review to ensure efficient management and co-ordination of the short break local offer for children with a disability and their families. Put in place a whole system that is transparent, equitable and provides value for money, using advanced technology, to sustain a good offer to children, young people and their families. <i>Impact on Children's Social Care Service Budget =</i>			
	-0.125	-0.325	-0.325
4. Creating efficiencies in Children's commissioned services (Revenue Savings) The cyclical review of the wide variety of commissioned services that support the Council to deliver effective children's services will look to identify efficiencies as contracts come to an end and will also ensure a continuing fit with the internal capacity within Children's Services. <i>Impact on Children's Social Care Service Budget =</i>			
	-0.150	-0.200	-0.200
5. Early Help and Prevention management review (Revenue Savings) Review of Early Help and Prevention management capacity as a result of the redesign of the Youth Engagement Service and Prevention and Family support services. <i>Impact on Prevention and Support Service Budget =</i>			
	-0.160	-0.160	-0.160
6. Transitional funding - finishing (Revenue Savings) Removal of the temporary funding for developing new models of service delivery. <i>Impact on Resources and Stewardship Service Budget =</i>			
	-0.120	-0.120	-0.120

CAPITAL SCHEMES

Looking after children and young people - <i>Review of current service offers to ensure high standards are maintained and demand is managed.</i>	2017/18 £m*	2018/19 £m*	2019/20 £m*
7. Future Years Basic Need - Nantwich Primary - Kingsley Fields, Wilmslow Planning Area & Congleton Planning Area (Capital Investment) Basic need area proposals have been identified in line with the draft Schools Organisation Framework, ensuring the local authority meets its statutory duty to ensure sufficient school places. <i>New Capital Investment 2018/19 =</i>		+8.875	
8. Nantwich Planning Area (Secondary) (Capital Investment) Basic need area proposals have been identified in line with the draft Schools Organisation Framework, ensuring the local authority meets its statutory duty to ensure sufficient school places. <i>New Capital Investment 2017/18 =</i> <i>New Capital Investment 2018/19 =</i>	+1.035	+2.415	
9. Sandbach Planning Area (Secondary) (Capital Investment) Basic need area proposals have been identified in line with the draft Schools Organisation Framework, ensuring the local authority meets its statutory duty to ensure sufficient school places. <i>New Capital Investment 2017/18 =</i> <i>New Capital Investment 2018/19 =</i>	+1.035	+2.415	

Looking after children and young people <i>Review of current service offers to ensure high standards are maintained and demand is managed.</i>	2017/18 £m*	2018/19 £m*	2019/20 £m*
10. Shavington Planning Area (Capital Investment) Basic need area proposals have been identified in line with the draft Schools Organisation Framework, ensuring the local authority meets its statutory duty to ensure sufficient school places. <i>New Capital Investment 2017/18 =</i> <i>New Capital Investment 2018/19 =</i>	+0.720	+1.680	

Looking after children and young people <i>Review of current service offers to ensure high standards are maintained and demand is managed.</i>	2017/18 £m*	2018/19 £m*	2019/20 £m*
11. Alsager Planning Area (Secondary) (Capital Investment) Basic need area proposals have been identified in line with the draft Schools Organisation Framework, ensuring the local authority meets its statutory duty to ensure sufficient school places. <i>New Capital Investment 2017/18 =</i> <i>New Capital Investment 2018/19 =</i>	+0.518	+1.208	
12. Alsager Planning Area (Primary) (Capital Investment) Basic need area proposals have been identified in line with the draft Schools Organisation Framework, ensuring the local authority meets its statutory duty to ensure sufficient school places. <i>New Capital Investment 2017/18 =</i> <i>New Capital Investment 2018/19 =</i>	+0.360	+0.840	
13. Nantwich Planning Area (Primary) (Capital Investment) Basic need area proposals have been identified in line with the draft Schools Organisation Framework, ensuring the local authority meets its statutory duty to ensure sufficient school places. <i>New Capital Investment 2017/18 =</i> <i>New Capital Investment 2018/19 =</i>	+0.360	+0.840	
14. Sandbach Planning Area (Primary) (Capital Investment) Basic need area proposals have been identified in line with the draft Schools Organisation Framework, ensuring the local authority meets its statutory duty to ensure sufficient school places. <i>New Capital Investment 2017/18 =</i> <i>New Capital Investment 2018/19 =</i>	+0.360	+0.840	
15. Cledford Planning Area (Capital Investment) Basic need area proposals have been identified in line with the draft Schools Organisation Framework, ensuring the local authority meets its statutory duty to ensure sufficient school places. <i>New Capital Investment 2017/18 =</i>	+0.104		

Looking after children and young people <i>Review of current service offers to ensure high standards are maintained and demand is managed.</i>	2017/18 £m*	2018/19 £m*	2019/20 £m*
<i>New Capital Investment 2018/19 =</i>		+0.242	

Reducing subsidy <i>Ensure limited resources are redirected to the areas with the most critical need.</i>	2017/18 £m*	2018/19 £m*	2019/20 £m*
16. End of Early Intervention short-term funding allocation (non Public Health element) (Revenue Savings) End of investment in early help and prevention services that were used to reduce the demand for higher cost services in the longer term. <i>Impact on Children and Families Directorate Budget =</i>			
	0.000	-1.000	-1.000

Outcome 5- People live well and for longer

Changing the way we work <i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>	2017/18 £m*	2018/19 £m*	2019/20 £m*
1. Reducing Agency Spend (Revenue Savings) The successful recruitment of permanent Social Workers and Social Care Assessors throughout 2016 and 2017 will lead to a reduction in agency workers in 2017 and, in turn, reduced expenditure in the staffing budget.			

Changing the way we work <i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>	2017/18 £m*	2018/19 £m*	2019/20 £m*
<i>Impact on Social Care Staffing Service Budget =</i>	-0.100	0.000	0.000

Looking after children and young people - Review of current service offers to ensure high standards are maintained and demand is managed.	2017/18 £m*	2018/19 £m*	2019/20 £m*
1. Growth Bid Cared for Children & Care Leavers (Revenue Investment) There has been a 15% increase in the numbers of cared for children, locally, regionally and nationally over the past two years. Although we are still below national and local comparators, admissions to care have continued to exceed the number of discharges and the complexity of needs of individuals are increasing due to better gatekeeping and effective prevention arrangements. This increase in numbers and complexity has resulted in the need for additional placement purchases, including high cost placements, and additional staffing to support children, young people and care leavers. <i>Impact on Children's Social Care Service Budget =</i>	+2.800	+2.800	+2.800
2. Complex Dependency Programme (Revenue Investment) Pan-Cheshire funding to support intensive family support work with families with complex needs through new ways of working across the public sector. <i>Impact on Prevention and Support Service Budget =</i>	+0.100	+0.100	+0.100
3. Watermill House (Revenue Investment) Permanent funding will ensure the important accommodation and support for cared for children and care leavers at Watermill House can continue. <i>Impact on Children's Social Care Service Budget =</i>	+0.075	+0.075	+0.075

Collaboration <i>Working smarter with key partners to reduce cost burden or share key resources to improve value for money.</i>	2017/18 £m*	2018/19 £m*	2019/20 £m*
4. Sub-regional collaborations - (Revenue Savings) Improve the efficiency of existing safeguarding services by collaborating with a number of other local authority areas to pool resources, share good practice and reduce duplication.			

Collaboration <i>Working smarter with key partners to reduce cost burden or share key resources to improve value for money.</i>	2017/18 £m*	2018/19 £m*	2019/20 £m*
<i>Impact on Children and Families Directorate Budget =</i>	-0.205	-0.330	-0.330

Investment in services <i>Investment will be put in to systems that support key services and in to other assets to ensure they remain fit for purpose. The impact of capital spending will be managed at affordable levels.</i>	2017/18 £m*	2018/19 £m*	2019/20 £m*
1. Transitional Funding – finishing (Revenue Savings) Permanent contract reductions in relation to Voluntary, Community and Faith Sector were delayed in 2016/17 and the resultant financial shortfall funded by transitional funding. New contracts are in place to support the full year effect of these reductions in 2017/18, meaning this transitional funding can be withdrawn. <i>Impact on Resources and Stewardship Service Budget =</i>	-0.353	-0.353	-0.353

4. Outcome 6- Workforce Development

Workforce <i>Increasing productivity through workforce planning whilst meeting our statutory obligations regarding pay inflation and ensuring non essential staff travel and supplies are minimised.</i>	2017/18 £m*	2018/19 £m*	2019/20 £m*
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Workforce <i>Increasing productivity through workforce planning whilst meeting our statutory obligations regarding pay inflation and ensuring non essential staff travel and supplies are minimised.</i>	2017/18 £m*	2018/19 £m*	2019/20 £m*
17. Budget reductions resulting from Productivity / Staffing Efficiencies (Revenue Savings) We are expecting to see significant cumulative cash reductions over the three year period 2017 to 2020. This will have a significant impact on us as an organisation and the ways we deliver services. While we will make every effort to save through other efficiencies, such as improving productivity and by seeking to reduce agency staff costs and consultancy spend, these measures alone will not be enough to reduce the potential gap. We have an average staff turnover of around 5% per year – this should offer opportunities for review and we will work with staff and trade union representatives to redesign services and structures to achieve the required savings. PEOPLE	-2.100	-2.100	-2.100
18. Allocation of cross service savings relating to staff travel (Revenue Savings) Cross authority saving of c.£150,000 split between all relevant areas from the reduction in staff mileage claims on the back of introducing new technology to facilitate digital meetings. <i>Impact on Cross Service Budgets =</i>	-0.148	-0.148	-0.148
19. Car Mileage Review (Revenue Savings) To undertake a review of current mileage rates paid to Cheshire East Council employees when undertaking business mileage. This review will consider reducing the current rates paid to reduce mileage costs. This review will need to be undertaken with the Trade Unions and would require a formal change to the Harmonisation Agreement before potential savings can be realised. <i>Impact on Cross Service Budget =</i>	-0.100	-0.100	-0.100

5. Contact Information

Contact details for this report are as follows:

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